

# Corporate Affairs Committee 27<sup>th</sup> September 2006

# Statement of Accounts – 2005/06

## EXECUTIVE MEMBER RESOURCES : Clir N Walker DIRECTOR OF RESOURCES: Paul Slocombe

## PURPOSE OF THE REPORT

1. To seek members approval of the audited 2005/2006 Statement of Accounts.

## BACKGROUND AND EXTERNAL CONSULTATION

- 2. Attached to this report are extracts from the audited Statement of Accounts providing details of the main accounting financial statements. A copy of the full statement has been made available to all members of the Corporate Affairs Committee. A copy of the full statement has been deposited within the Members Library. In addition a copy of the accounts will be made available on the Council's Intranet, once the document has been signed by the District Auditor.
- 3. The Statement of Accounts has had the following alterations made from the draft presented to members in June 2006, which are mainly presentational matters, which ensure complete compliance with revised Statement Of Recommended Practice (SORP) requirements and Best Value Accounting Code of Practice (BVACOP).

Alteration	Reason
Transfer amounts mis-classified as provisions to reserves.	Review of provisions to ensure compliance with FRS12.
Capital commitments note changed to make it clear that costs shown are for the total cost of the project.	To ensure the explanation of the figures shown is correct.
Entries for the Waste Disposal LATS scheme added.	Ensures compliance with SORP.
Note on CADCAM amended in the Group Accounts Statement. CADCAM should be treated as an associate and not a joint venture.	Appropriate classification.

The income and expenditure amounts were overstated for the Education service in the Consolidated Revenue Account	CRA required amendment to correctly identify costs within the definition of BVACOP.
Note to CRA on Section 137 discretionary expenditure adjusted. There is now no limit per head of population on this type of expenditure.	Correct disclosure ensured.
Exceptional item in the CRA for FRS17 pension adjustment curtailments should have been included in non-distributional costs.	Ensures compliance with SORP.
Note on the Tees Community Equipment Service Pooled budget adjusted to identify the partner bodies and the gross income &expenditure of the pool.	Ensures compliance with SORP.
Note 21 to the Consolidated Balance Sheet states that debtors and creditors had been restated. This was incorrect.	Correct disclosure ensured.

- 4. There are no major issues raised by the District Auditor and there was significant progress in the production of the 2005/2006 Statement of Accounts. The draft and final Statements have been produced within the timetable and the quality of the working papers has improved.
- 5. **Appendix A Consolidated Revenue Account.** The statement provides a summary of revenue costs incurred, and overall funding received by the Council, split between the major Council services in accordance with the prescribed format.
- 6. Appendix B Consolidated Balance Sheet. The statement details the overall position, in respect of, the value of assets owned by the council, the level of creditors (amounts owed by the Council), the level of debtors (amounts owed to the Council) and the level of provisions and balances maintained by the Council.
- 7. Appendix C Housing Revenue Account. The Statement provides details of the major elements of Council Housing revenue expenditure including maintenance, administration, rent rebates and capital financing. The Statement also shows how these costs are met from rents, subsidies and other income.
- 8. Appendix D Statement of Internal Control. The Statement of Internal Control reports on the key financial controls in operation within the Council.

## **OPTION APPRAISAL/RISK ASSESSMENT**

9. Not applicable to this report.

## FINANCIAL, LEGAL AND WARD IMPLICATIONS

10. There are no recommendations contained within the Audit report which require the amendment to the draft accounts of the Council.

## RECOMMENDATIONS

11. It is recommended that:

Members approve the revised 2005/2006 Statement of Accounts.

## REASONS

12. The recommendation is supported by the requirement to comply with the 2004 Accounts and Audit Regulations, which require the audited Statement of Accounts to be approved by the 30th September 2006.

## **BACKGROUND PAPERS**

The following papers were used in the preparation of the report: -

- Draft Statement of Accounts 2005/2006
- Report to Corporate Affairs Committee 28th June 2006
- **AUTHOR:** Bryan Baldam, Deputy Director of Finance
- **TEL NO:** (01642) 729021

### Consolidated Revenue Account

### Year ended 31st March 2006

				2005/6	2004/5
	Note	Exp	Inc	Net	Ne
		£'000	£'000	£'000	£'000
Central Services to the public	1	15,904	14,152	1,752	-202
Cultural,environmental and planning service	s	69,351	27,457	41,894	31,49
Education services		135,100	45,359	89,741	84,33
Highways, roads and transport services		17,058	7,335	9,723	11,01
Housing services		53,844	51,204	2,640	4,62
Social Services		86,948	42,791	44,157	39,45
Exceptional Item	1	0	0	0	-4,51
Court Costs		2,011	568	1,443	1,61
Corporate and democratic core	1,2	3,412	35	3,377	3,28
Non Distributed Costs	1	9,455	4305	5,150	5,40
Net cost of services		393,083	193,206	199,877	176,50
Miscellaneous costs/write offs		0	0	0	6
Parish council precepts		8	0	8	
Surpluses/deficits on trading undertakings	3	18,757	19,173	-416	-44
Asset management revenue account	6	0	25,110	-25,110	-11,92
Contribution of housing cap. receipts to Go	vt.Pool	83	0	83	4,17
Losses on the repurchase of borrowing		3	26	-23	
nterest and investment income		0	2,177	-2,177	-1,34
Pension Interest Cost		23,257	0	23,257	22,49
Expected Return on Pension Assets		0	18,779	-18,779	-17,39
Net operating expenditure		435,191	258,471	176,720	172,13
Transfer to HRA balances				-109	-1,51
Transfers to/from insurance reserve				-124	-12
Transfers from other earmarked reserves				4,723	19
Transfer from Usable Capital Receipts equa	I to the				
contribution to Housing Pooled Capital Receipts				-83	-4,17
contribution to Housing Pooled Capital Rec	•			1,256	1,17
contribution to Housing Pooled Capital Rec Capital expenditure financed from revenue					
•					
Capital expenditure financed from revenue	10			-3,523	-2,21
Capital expenditure financed from revenue Reconciling amount for provisions for loan	10			-3,523	-2,21

## Consolidated Revenue Account continued

Amount to be met from government grants and local taxation	2005/6 Net £'000 174,352	2004/5 Net £'000 164,019
General government grants	-91,203	-88,973
Non - domestic rates redistribution	-46,322	-37,401
Demand on the Collection Fund	-40,291	-38,106
Transfers (from)/to the Collection Fund in respect of surpluses/deficits	870	68
Net General Fund (surplus)/deficit	-2,594	-393
Balance on General Fund brought forward	-4,865	-4,472
Balance on General Fund carried forward	-7,459	-4,865
n.b. the general fund balances figure excludes schools balances. A summary of the schools balances position is shown below:-		
Balances attributable to schools budgets b/fwd (Surplus)/Deficit in year	-4,727 -158	-4,821 94
Balances attributable to schools budgets c/fwd	-4,885	-4,727

#### Consolidated Balance Sheet as at 31st March 2006

	Notes	31st March 06 £'000	31st March 05 £'000
FIXED ASSETS Intangible Fixed Assets Tangible Fixed Assets Operational Assets	1,2,3 4	0	0
Other Land & Buildings Vehicles / Plant & Equipment		314,954 3,720	323,620 3,487
Infrastructure Assets Community Assets Non Operational Assets		59,573 8,239	53,755 3,217
Assets under construction Other Non Operational Assets		14,590 39,492	3,411 36,388
Total Fixed Assets		440,568	423,878
Long-term Investments Long-term Debtors	5 6	1,356 1,063	1,467 1,262
Total Long Term Assets		442,987	426,607
Current Assets Stock & Work In Progress Debtors & Payment In Advance Short-term Investments Cash and Bank	7 8	1,767 53,798 38,200 119	1,273 57,330 33,600 121
Total Current Assets		93,884	92,324
<b>Current Liabilities</b> Short Term Loans Creditors & Income In Advance Bank Overdraft	9 10	0 35,366 3,161	0 39,355 7,901
Total Current Liabilities		38,527	47,256
Total Assets less Current Liabilities Long Term Liabilities		498,344	471,675
Long-term Borrowing Provisions Pensions Liability	11 12 20	97,090 4,552 144,362	91,000 5,700 155,203
Total Assets less Liabilities	20	252,340	219,772
		232,040	213,172
Financed by: Fixed Asset Restatement Account Capital Financing Account Government Grants Deferred Deferred Capital Receipts	13 14 15 16	16,501 201,958 127,280 75	26,834 195,730 113,579 75
Major Repairs Reserve - HRA Usable Capital Receipts Reserve Pensions Reserve Earmarked Reserves Balances - Housing Revenue Account Balances - General Fund	17 20 18	140 14,333 -144,362 26,880 2,076 7,459	443 6,528 -155,203 24,736 2,185 4,865
Total Equity		252,340	219,772
		,	

### Housing Revenue Account

The account demonstrates the cost of financing, managing and maintaining the Council's housing stock. The total cost is met by income from rents, charges and Government subsidies. The Local Government and Housing Act 1989 ring-fenced the HRA, preventing cross-subsidisation from the Council's General Fund.

Year ended 31st March 2006		
Notes	2005/6	2004/5
Income	£'000	£'000
Dwelling Rents (Gross)	0	18,563
Non - Dwelling Rents (Gross)	14	574
Charges for Services and facilities	0	1,056
Contributions towards expenditure	0	11
H.R.A. Subsidy receivable (including MRA)	0	0
Reduced provision for bad or doubtful debts	7	40
Contribution from General Fund for amenities		
shared by the whole Community	0	57
	21	20,301
Expenditure Repairs and Maintenance	-26	5,384
Supervision and Management	-58	3,935
Rents, rates, taxes, + other charges	-1	238
Rent Rebates	23	117
Negative Subsidy	126	856
Increased provision for bad or doubtful debts	0	0
Cost of Capital Charge	0	5,580
Depreciation of assets	0	5,921
Amortisation of Deferred Charges	0	185,499
Provision - pension contribution deficit	0	3,400
Debt Management Expenses	0	0
	64	210,930
Net Cost of Service	43	190,629
Net HRA Income on the AMRA	0	-187,637
Amortised Premiums and Discounts	66	40
HRA Investment Income	0	-224
Net Operating Expenditure	109	2,808
Revenue Contributions to Capital Expenditure	0	674
HRA Contribution to MRP	0	0
Net Transfer to Major Repairs Reserve	0	-1,971
Deficit/(Surplus) for year	109	1,511
Balance Brought Forward	2,185	3,696
Balance Carried Forward as at 31st March 2006	2,076	2,185

## STATEMENT OF INTERNAL CONTROL SCOPE OF RESPONSIBILITY

Middlesbrough Council is responsible for ensuring that its business is conducted in

accordance with the law and proper standards, and that public money is safeguarded,

properly accounted for, and used economically, efficiently and effectively. Middlesbrough Council also has a duty under the Local Government Act 1999 to

make arrangements to secure continuous improvement in the way in which its functions

are exercised, having regard to economy, efficiency and effectiveness. In discharging this overall responsibility, Middlesbrough Council is also responsible for ensuring that there is a sound system of internal control which facilitates the effective exercise of the Council and Teesside Pension Fund functions and which includes arrangements for the management of risk.

## THE PURPOSE OF THE SYSTEM OF INTERNAL CONTROL

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. The system of internal control is based on an ongoing process designed to identify and prioritise the risk to the achievement of Middlesbrough Council's policies, aims and objectives; to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place within Middlesbrough Council and Teesside Pension fund for the year ended 31st March 2006 and up to the date of approval of the annual report and accounts.

## THE INTERNAL CONTROL ENVIRONMENT

In January 2004 the members of Middlesbrough Council approved "The Code of Corporate Governance". This code sets out the Council's policy in relation to corporate governance - which is used to help the Council and Teesside Pension Fund direct and control its functions. These key elements of the control environment, which underpins the credibility and confidence in the Council and the Pension fund, include:

Regular reviews by the Council of progress against its corporate plans/ objectives:

- Annual Statement of Accounts;
- Middlesbrough Borough Council Corporate Strategic Plan (by 30 June annually);
- Summary Performance Plan (by 31 March annually);
- Community Strategy which is reviewed at least every 3 years, with a Delivery

Plan reviewed annually;

> Comprehensive Performance Assessment (CPA) Improvement Plan.

Clear Policy and Decision Making:

The council has in place a clearly documented and understood management processes

for policy development, implementation and review and for decision making, monitoring and control, and reporting; and formal and procedural and financial regulations to govern the conduct of the authority's business. These processes are detailed in the following documents:

- Constitution
- Scheme of Delegation to Officers
- Financial Procedure Rules
- Independent Allowances & Remuneration Panel
- Scheme of Delegation to Individual members of the Executive
- Executive Members Performance Management Procedures
- Formal scrutiny process
- > Independent Teesside Pension Fund panel

Ensuring Compliance with Council Decisions, Rules and Regulations: Like all local authorities, Middlesbrough operates within a statutory framework

which governs the behaviour of elected members and officers in addition it has

governs the behaviour of elected members and officers, in addition it has established

a Standards Committee. The following officers also have a specific duty to ensure that the Council acts within the law and uses its resources wisely.

- Chief Executive (Head of Paid Service)
- > Monitoring Officer
- Head of Legal services
- Director of Resources

## Robust Risk Management Processes

The Council has continued to progress the development and embedding of risk management, both corporately, and across all Service areas during 2005/2006. Major developments over recent years have included: -

- > The adoption of a formal Risk Strategy, Chance or Choice.
- The inclusion of requirements in relation to Risk Management in the Council's Performance Management Minimum Standards.
- > The inclusion of consideration of risk in all Service Plans.
- The use of a Strategic Risk Register for the Authority and all Services, reviewed and reported to CMT on a quarterly basis.
- Introduction of formal "Risk Events" at the planning stage of major projects, involving all interested staff and partner organisations.
- > Amendment of the Council's scheme of delegation to include
  - 1. The role of "Risk Management Champion" in the portfolio of the Deputy Mayor.
  - 2. "Issues relating to Corporate Risk Management" in the responsibilities of the Executive.
- The adoption of the responsibility for Risk Management by the Chief Executive.
- The appointment of Risk Champions within each Service area, and the expansion of the 'Risk Forum' Group to include them.
- Detailed Risk Management training for Service Risk Champions, potentially leading to them being able to achieve an intermediate-level qualification in the subject.

- Regular meetings of a 'Risk Forum' Group co-ordinating and promoting Risk Management across the Authority.
- > Formal Risk Awareness training for all Members.
- Risk awareness raising for all staff, including the use of articles in the internal Middlesbrough Matters newsletter.

Developments already implemented or planned for 2006/2007 include: -

- An intranet site providing access to risk management documents, information, and guidance.
- > Continuing the programme of training for Service staff.
- Review of the Risk Management strategy
- Review of Business Continuity plans across the authority
- Risk Management Manual

Strong Financial Management

The system of internal financial control is based upon a framework of regular management

information, financial regulations, administrative procedures (including segregation

of duties), management supervision, and a structure of delegation and accountability.

Internal financial controls include:

- The establishment of key controls within the accounting systems of the Council;
- A robust system of budgetary control including formal quarterly and annual

financial reports which indicate financial performance up to year end and include action plans for dealing with pressure areas;

- > Setting targets to measure financial and other performance;
- The production of regular financial reports at various levels within the Council which indicate actual expenditure against budgets;
- A clear and concise capital appraisal process for prioritising and approving all capital projects;
- In partnership with IPF produced a financial management training course for all budget managers and senior staff. This was rolled out during the first quarter of 2005/2006 for existing staff. The course has been provided on a quarterly basis for all new starters and newly promoted staff. The course has been incorporated into the Councils corporate induction process;
- > Clearly defined capital expenditure guidelines;
- Use of appropriate project management disciplines;
- Participation in the National Fraud Initiative and subsequent investigations;
- Membership of the North East Fraud Forum;
- Incremental implementation of the Verification Framework for the administration
  - of Council Tax and Housing Benefit;
- A significant element of the Councils financial processes is delivered by HBS, the Councils Strategic Partner. The process and discipline of internal controls is also applied to the activities of HBS.
- > The role out of a corporate procurement strategy to all services.

Ongoing training for Council and HBS Service Middlesbrough financial and support staff on the Procurement / Debtors / Budget Management / Asset Management / Grant monitoring procedures. Extra resources have been provided to ensure the continuous provision of a range of SAP courses for all new starters and staff changing jobs;

## The Internal Audit Function

The effectiveness of internal control is audited and assessed by the internal audit

function under the direction of the Director of Resources and in accordance with appropriate

codes of practice.

Internal Audit provides management with assistance and independent guidance on

systems, processes and risks and through its work forms a view on the strength of

the component controls and the overall control framework.

The Internal Audit function operates under the Local Government Accounts and Audit

Regulations, which require the maintenance of an adequate and effective system

of internal audit of accounting records and control systems, and full assistance from

officers and members in the provision of documents, records, information and explanation

to enable the proper fulfillment of those audit responsibilities. The work of the Section is guided by and reflects professional best practice, in particular the CIPFA

Code of Practice on Local Government Internal Audit and locally by the policies, procedures, rules and regulations established by the Authority.

The internal audit function, which works closely with the external auditor, undertakes a planned programme approved by the Overview and Scrutiny Board covering all the Councils activities. The programme includes independent reviews of the systems of internal control and risk management.

The overall objective of Internal Audit is to provide an independent and objective appraisal

function, for reviewing and reporting upon the overall system of internal control. This work encompasses both operational and developing systems. Through this responsibility Internal Audit:

- Facilitate good practice in managing risks;
- > Contribute to ensuring sound resource management;
- Recommend improvements in control, performance and productivity;
- Provide reassurance and challenge to managers;
- Encourage development of consistent policies and high standards;
- Assist in the impartial investigation of irregularities and policy breaches;
- Support the achievement of statutory and best practice requirements.

The Director of Resources is the nominated s151 Officer and also has line management

responsibility for the Internal Audit Manager. The Internal Audit Manager has direct access to the Chief Executive and other Directors and has well established reporting lines to members. As part of the constitution, the Council has designated the Overview and Scrutiny Board as its audit Committee

Its terms of reference, which accord with best practice guidelines, are as follows:

- > To review the adequacy of Council's internal control framework;
- To review the adequacy of plans, procedures and practices to ensure compliance

with statutory and other guidance;

- > To monitor the performance of the Council's internal audit function; and
- > To consider the external audit plan.

The Internal Audit Manager reports audit findings to Heads of Service and action is

agreed to address these findings as necessary. Each Head of Service is responsible

for operating systems of internal control within their area of responsibility, which provide

reasonable assurance of effective and efficient operations, reliable information and compliance with laws and regulations. A report on audit activity together with

details of internal audit is made regularly to the Overview and Scrutiny Board.

Internal Audit has concluded, based on the findings of work undertaken that there are sound systems of internal financial control in place. A number of areas for improvement have been identified and will be implemented on an agreed and phased basis subject to the level of risk.

Monitoring and Reporting Management Performance Performance management reporting has now become part of the regular quarterly monitoring process of the council. Services are required to report progress against national Key Performance Indicators as well as locally set improvement targets.

Improvement on Performance Management during 2005/2006 have included:

- The integrated budget and performance clinics have been used to monitor the achievement of savings identified in the Councils 2005/06 efficiency statement
- The use of the integrated performance clinics to ensure that risk management is clearly linked to the council's priorities
- The revision of the minimum standard for performance management to ensure that it meets changing requirements and also incorporates lessons learnt from the 2005 Corporate Assessment.

## **REVIEW OF EFFECTIVENESS**

Middlesbrough Council has responsibility for conducting, at least annually, a review of the effectiveness of the system of internal control. The review of the effectiveness of the system of internal control is informed by the work of Internal Audit and the Statutory officers within the authority who have a responsibility for the development and maintenance of the internal control environment, and also

by comments made by our external auditors and other review agencies and inspectorates. In determining the effectiveness of the system of internal control review activities have been undertaken by a number of parties. These include:

- > The authority
- Statutory officers
- The Scrutiny panel process
- Internal Audit
- External audit
- > Other inspection and review agents

For the year under consideration, the key internal assurance work has been provided

through Internal Audit and this is reported earlier in the statement.

The following external bodies for: Education - Annual Performance Assessment (OFSTED & CSCI), Children's Service (CSCI Fostering inspection), Inspection of Children's Service by the Audit Commission, and Corporate (CPA) by the Audit Commission carried out reviews during 2005/2006. The Council will be carrying out the action plans resulting from the reviews over 2006/2007.

The Benefit Fraud Inspectorate made a series of recommendations in their CPA annual assessment of the benefit service during 2005/2006. The main concern centered around the Verification Framework and the fact that Middlesbrough Council are still not fully compliant with the three modules set down by Central Government. Two modules were undertaken by HBS on behalf of Middlesbrough Council during 2004/2005 and the remaining module (new claims) will be implemented during 2006/2007.

The following major reviews are due during 2006/007:

- Benefit Fraud Inspectorate
- DWP Annual Benefit Review Team
- Benefits ISO 9000/2000 Assessment
- Adult community mental health services (Healthcare Commission and the Commission for Social Care Inspection)
- Education Annual Performance Assessment (OFSTED & CSCI)
- Children's Service (CSCI Fostering inspection),
- Children's Service (CSCI Adoption inspection),
- Community Protection Advice Centre Legal Services Commission

Matters raised by our external auditors have been addressed as they have arisen during the course of the year. The advice will be reflected in the management letter, which will be issued during 2006/07.

We have been advised on the implications of the result of the review of the effectiveness of the system of internal control by the Council, the Executive and the Overview and Scrutiny Board, and a plan to address weakness and ensure continuous improvement of the system is in place.

## SIGNIFICANT INTERNAL CONTROL ISSUES

The Internal Control environment has highlighted, at the end of 2005/2006, a number of areas of concern requiring improvement and / or careful monitoring. CIPFA guidance on the definition of a "significant internal control issue" (in relation to the Accounts & Audit Regulations 2003) has been used to identify appropriate issues for inclusion within this statement

Areas requiring Improvement (2004/2005 Statement)	Action taken 2005/2006
Housing & Council Tax Benefit Control and checking procedures within Benefits section have been identified as an area of significant risk.	<ol> <li>Improved guidance and instructions were issued to staff to ensure a clear audit trail exists from receipt of an application to decision to award benefit.</li> <li>New quality monitoring arrangements have been put in place by the Councils Strategic Partner and these are supported by the Councils client benefits unit</li> </ol>
Cash Receipting & Income Reconciliation backlogs have compromised the controls on the collection and banking of income.	<ol> <li>The cash receipting/income suspense accounts have all been brought up to date</li> <li>New arrangements for reconciliation monitoring have been put in place by the Councils Strategic Partner.</li> </ol>
Payroll The Internal audit report identified Issues around control processes applied to key documents and the appropriate type and level of checking	<ol> <li>The Councils Strategic Partner has improved control over, and accessibility to, source documents.</li> <li>A random sample of payroll documents will be checked by HBS to confirm that officers with appropriate authority certify them</li> </ol>
Procurement There is evidence of weaknesses in authorisation and approval procedures within the IT system	<ol> <li>Improvements in the functionality of the SAP system have been made.</li> <li>Additional instructions concerning authorising payroll documents have been issued to all staff.</li> </ol>

The control issues identified by the District Audit reviews of the implementation of the Financial Information System (SAP) and the application of the Disability Discrimination Act 1995

Areas requiring Improvement (2004/2005 Statement)	Action taken 2005/2006
Over reliance on manual	Detailed procedural notes have been
intervention by ICT for extracting	prepared.
feeder files prior to interface with	Review of processes with the aim of
SAP	automating all interfaces into SAP
Excessive users with full access	A review of access for consultants has been
to application, in particular	undertaken and a control procedure put in
'Consultant' access to SAP	place.
Lack of end to end source	A major review has been started by the
system to SAP reconciliation's –	Councils Strategic Partner and is ongoing
possibly resulting from a lack of	during 2006/2007 to map all processes and
ownership	put in place robust end-to-end

	reconciliation's.
Excessive number of users with	A review of staff access has been
access to the journals process in SAP	undertaken and the numbers reduced.
Bank reconciliation deficiencies contributed to by an under- developed understanding of processes	Monthly Bank Reconciliation's have been completed and verified independently by the Deputy Director of Finance. In 2006/2007 the independent verification of the monthly Bank Reconciliation's will continue by the Deputy Director of Finance.
Progress on the implementation	A new post has been created to deal
of DDA act requirements has	specifically with DDA and the allocation of
been slow	additional funding.

The Council also identified the following control issues requiring attention during 2005/2006

Emerging Areas for Further	Action taken 2005/2006
Investigation	
There is insufficient capacity	Employment of agency staff over the year.
within the Internal Audit function	Re-advertisement of vacant posts
and hence	A review of the future provision of the audit
a risk that the audit plan will not	function by an outside consultant.
be fulfilled.	
The demand for In house project	A tender exercise was undertaken to appoint
management skills is growing and	an external trainer to set a minimum
the capacity within the authority is	standard and improve. project management
limited.	skills across the authority. The training will
	commence during June 2006/2007.

	Astism Talam / Plans J 0000/0007
2005/2006 Areas requiring	Action Taken / Planned 2006/2007
Improvements	
Regeneration Service – Housing Bureau The Internal audit report	1. The problems where on such a scale that the Housing Bureau was closed from the 1 <sup>st</sup> April 2006
•	•
identified	2. The service has made arrangements for
Significant issues around control	all trainees to complete their training.
processes applied to	3. Discussions are ongoing with the relevant
training/trainers and the	funding body about possible grant claw
appropriate type and level of	back.
checking	
<ul> <li>Home improvement Grants</li> <li>Processes and procedures within the Housing Improvement Grant</li> <li>Section have contributed to produce an environment where there are high risks of:</li> <li>Fraud</li> <li>Grant payments exceeding the maximum amount; and</li> <li>Inability to demonstrate all building work undertaken was satisfactory</li> </ul>	<ol> <li>The service has appointed consultants to assist with the introduction of a more robust control environment.</li> <li>Increased frequency of monitoring by senior managers</li> </ol>
Goods Receipting Control Account Control and reconciliation procedures on this important account have been identified as an area of significant weakness	<ol> <li>New arrangements for regular reconciliation &amp; monitoring are to be put in place by the Councils Strategic Partner. The Deputy Director of Finance will monitor the reconciliation's.</li> <li>Improved guidance and instructions are to be issued to staff together with appropriate training to ensure orders and goods receipting are dealt with correctly.</li> </ol>

## Officer and Member Review

On the basis of the self-audit processes and effectiveness reviews carried out to date, we are satisfied that, except for the areas of concern listed above, the Council's corporate governance procedures, including the systems of internal control, are adequate and are operating effectively.

We are satisfied that the Council's management arrangements, supplemented by the continued officer and Member involvement in the corporate governance processes, will address the required improvement and continue to review their development and effectiveness on an ongoing basis.